

Spire Healthcare Group plc
3 Dorset Rise
London
United Kingdom
EC4Y 8EN

29 September **2026**

Dear Sirs / Madams

Recommended final* acquisition of Spire Healthcare Group plc by Tulip UK Bidco Limited (the “Transaction”)

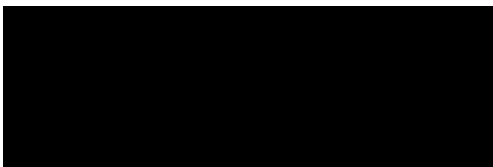
We refer to the scheme document (the "Scheme Document") and the announcement relating to the publication of the Scheme Document (the “Announcement”) to be dated 29 September 2026 in respect of the Transaction.

In accordance with Rule 23.2 of the City Code on Takeovers and Mergers (the “Code”), we hereby consent to, and authorise, the inclusion in the Scheme Document and Announcement of the references to our name in the form and context in which they appear.

We hereby also consent to this letter being made available for inspection, solely for the purpose of ensuring compliance with Rule 26 of the Code.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully



for and on behalf of

Lazard & Co., Limited