



Perella Weinberg UK III LLP
Third Floor 80 Charlotte Street,
London W1T 4DF

T +44 (0) 20 7268 2800
F +44 (0) 20 7268 2900
pwpartners.com

Strictly Private and Confidential

29 September 2026

The Directors
Spire Healthcare Group plc ("**Spire Healthcare**", the "**Company**")
3 Dorset Rise
London
EC4Y 8EN
United Kingdom

Dear Sirs and Madams

Recommended final* acquisition of Spire Healthcare Group plc by Tulip UK Bidco Limited (the "Transaction")

We refer to the scheme document (the "**Scheme Document**") and the announcement relating to the publication of the Scheme Document (the "**Announcement**"), in each case to be published on or around 29 September 2026 in connection with the Transaction in accordance with the City Code on Takeovers and Mergers (the "**Code**").

In accordance with Rule 23.2 of the Code, we hereby give, and have not withdrawn, our consent to the publication of the Scheme Document and the Announcement with the inclusion of our name and the references thereto, in the form and context in which they appear.

We hereby also consent to this letter being made available for inspection, solely for the purpose of ensuring compliance with Rule 26 of the Code.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully

A black rectangular box redacting the signature of the authorised signatory.

Name: 

Position: Authorised signatory

For and on behalf of

Perella Weinberg UK III LLP