PANMURE LIBERUM

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The Directors
Tulip UK Bidco Limited
5th Floor, Ferguson House
15 Marylebone Road
London
NW1 5JD

29 September 2026

Dear Directors,

Tulip UK Bidco Limited ("Bidco")

Recommended Acquisition of Spire Healthcare Group plc ("the Company") by Tulip UK Bidco Limited (the "Offer")

We refer to the scheme document in connection with the Offer expected to be published by the Company on around the date of this letter (the **"Scheme Document**") and the announcement relating to the publication of the Scheme Document expected to be released on the same date (the "**Announcement**").

We hereby confirm that we have given and not withdrawn our consent to the inclusion of references to our name in the Scheme Document and the Announcement in each case in the form and context in which they appear. We hereby also consent to this letter being made available for inspection.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully,

For and on behalf of
Panmure Liberum Limited