

J.P.Morgan CAZENOVE

Spire Healthcare Group plc
The Directors
3 Dorset Rise
London EC4Y 8EN
United Kingdom

29 September 2026

Dear Sir / Madam,

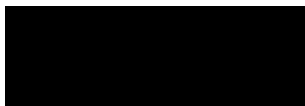
Recommended final* acquisition of Spire Healthcare Group plc by Tulip UK Bidco Limited (the “Acquisition”)

We refer to the scheme document (the “Scheme Document”) and the announcement relating to the publication of the Scheme Document (the “Announcement”) to be published on or around 29 September 2026 in connection with the Acquisition.

The Scheme Document and Announcement include certain references to J.P. Morgan Securities plc (which conducts its UK investment banking business as J.P. Morgan Cazenove) (together, “J.P. Morgan Cazenove” or “we”).

In accordance with Rule 23.2 of the City Code on Takeovers and Mergers (the “Code”), J.P. Morgan Cazenove hereby confirms it has given and not withdrawn its consent to the publication of the Scheme Document and the Announcement with the inclusion therein of references to its name, in the form and context in which they appear. We hereby also consent to this letter being made available for inspection solely for the purpose of ensuring compliance with Rule 26 of the Code. This letter is for your information only and should not be relied upon by any other person.

Yours faithfully,



for and on behalf of J.P. Morgan Securities plc