



The Board of Directors
Spire Healthcare Group plc
3 Dorset Rise
London
EC4Y 8EN
United Kingdom

5 September 2026

Dear Sirs and Madams

Recommended acquisition of Spire Healthcare Group plc by Tulip UK Bidco Limited (the "Transaction")

We refer to the announcement under Rule 2.7 of the City Code on Takeovers and Mergers (the **"Takeover Code"**) to be issued on or around the date of this letter in respect of the Transaction (the **"Rule 2.7 Announcement"**).

In accordance with Rule 23.2 of the Takeover Code, we hereby confirm that we have given and not withdrawn our consent to the issue of the Rule 2.7 Announcement with the inclusion of our name and the references thereto in the form and context in which they appear.

We hereby also consent to this letter being made available for inspection.

Yours truly



For and on behalf of
N.M. Rothschild & Sons Limited