



The Board of Directors
Spire Healthcare Group plc
3 Dorset Rise
London
EC4Y 8EN
United Kingdom

29 September 2026

Dear Sirs and Madams

Recommended final* acquisition of Spire Healthcare Group plc by Tulip UK Bidco Limited (the "Transaction")

We refer to the scheme document that is expected to be sent to shareholders of Spire Healthcare Group plc on or around the date hereof in connection with the Transaction (the "**Scheme Document**") and the accompanying publication announcement (the "**Announcement**").

In accordance with Rule 23.2 of the City Code on Takeovers and Mergers (the "**Code**"), we hereby confirm that we have given and have not withdrawn our consent to the inclusion of references to our name in the Scheme Document and in the Announcement, in each case in the form and context in which it appears.

We hereby also consent to this letter being made available for inspection, solely for the purpose of ensuring compliance with Rule 26 of the Code.

This letter is for your information only and should not be relied upon by any other person.

Yours truly



For and on behalf of
N.M. Rothschild & Sons Limited